# 2018-2019 Preliminary Budget



South Orange-Maplewood School District

March 19, 2018

#### Projected Revenue 2018–19

| Revenue Source                     | 2017-18                                  | Projected<br>2018–19                   | % Change |
|------------------------------------|------------------------------------------|----------------------------------------|----------|
| Operating Budget<br>Local Tax Levy | 115,755,202                              | 118,070,306<br>(at 2% tax<br>increase) | 2.0%     |
| State Aid                          | 4,307,567<br><u>241,960</u><br>4,549,527 | 5,033,885                              | 10.7%    |
| Capital Reserve                    | 0                                        | 0                                      |          |
| Audited Fund Balance               | 2,389,338                                | 2,389,338                              | 0.0%     |
| Miscellaneous (incl.<br>tuition)   | 375,000                                  | 475,000                                | 26.7%    |
| Debt Service                       | 4,169,235                                | 4,073,275                              | -2.3%    |
| State/Federal                      | 3,357,525                                | 3,014,472                              | -10.22%  |
| Total Revenue                      | 130,595,827                              | 133,056,276                            | 1.88%    |

Additional Revenue

2,460,449

#### Tax Levy Cap Adjustments & Banked Cap

|           | e e                   |                 | Banked Cap |
|-----------|-----------------------|-----------------|------------|
| Year      | (Health / Enrollment) | Banked Cap Used | Available  |
| 2013-2014 | 884,103               | 475,000         | 409,103    |
| 2014-2015 | 970,247               | 0               | 970,247    |
| 2015-2016 | 588,254               | 440,500         | 147,754    |
| 2016-2017 | 0                     | 409,103         | 0          |
| 2017-2018 | 823,744               | 1,793,991       | 0          |

\$147,754 of banked cap expires if not used for 2018-2019

| 2018-2019 Allowable Adjustments & Available Banked Cap |  |  |
|--------------------------------------------------------|--|--|
| Allowable Adjustments (Health                          |  |  |
| / Enrollment) Available                                |  |  |
| 326,831 147,754                                        |  |  |

#### Projected Appropriations 2018–19

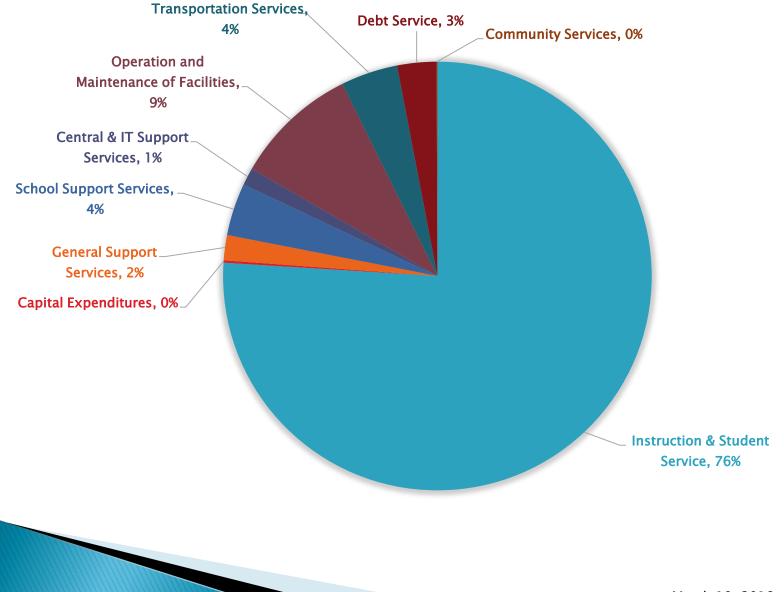
| Category                                                                                                           | 2017–2018<br>Revised Budget | Proposed    | Change     |
|--------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------|------------|
| Salaries & Contract<br>Services                                                                                    | 72,188,213                  | 76,665,448  | 4,477,235  |
| Health Benefits                                                                                                    | 14,712,700                  | 15,525,519  | 812,819    |
| Tuition                                                                                                            | 14,001,027                  | 15,125,603  | 1,124,576  |
| Transportation                                                                                                     | 5,729,206                   | 6,067,456   | 338,250    |
| Other Benefits                                                                                                     | 3,334,861                   | 3,338,442   | 3,581      |
| School / Department                                                                                                | 3,351,906                   | 3,164,665   | -187,241   |
| Technology, curriculum,<br>Maintenance & Operation,<br>Utilities, BOE/Central<br>Admin, Legal, Special<br>Services | 17,446,863                  | 17,465,589  | 18,726     |
| Encumbrances                                                                                                       | 1,905,619                   |             | -1,905,619 |
| Local Grants                                                                                                       | 421,145                     |             | -421,145   |
| Total                                                                                                              | 133,091,540                 | 137,352,722 | 4,261,182  |

#### Legal Service

| Year      | Legal F        | ees            | Judgements | Total   |
|-----------|----------------|----------------|------------|---------|
|           | Board Attorney | 169,849        |            |         |
| 2015-2016 | Other          | <u>65,016</u>  |            |         |
|           | Total          | 234,864        | 212,852    | 447,716 |
|           |                |                |            |         |
|           | Board Attorney | 258,621        |            |         |
| 2016-2017 | Other          | <u>153,452</u> |            |         |
|           | Total          | 412,073        | 209,070    | 621,143 |
|           |                |                |            |         |
| 2018-2019 |                |                |            |         |
| Appr.     |                | 480,000        | 220,000    | 700,000 |

As of 12/31/17 the district expended \$244,792 in legal fees and are estimating \$488,000 in legal fees by 6/30/18.

#### PROPOSED 2018–2019 BUDGET



#### 2018–19 Revenue vs. Appropriations

|                                  | 2017–2018<br>Revised | 2018-2019<br>Preliminary | Diff      | % Diff |
|----------------------------------|----------------------|--------------------------|-----------|--------|
| Revenues                         | 133,091,540          | 133,070,235              | -21,305   | -0.02% |
|                                  |                      |                          |           |        |
| Expenditures                     | 133,091,540          | 137,352,722              | 4,261,182 | 3.20%  |
|                                  |                      |                          |           |        |
| 2018–2019 Budget<br>Gap to Close |                      |                          | 4,282,487 |        |

#### Managing the \$4.3 Million Budget Gap

- Health / Enrollment Adj. \$ 326,831
- Banked Cap
- Maintenance Reserve
- Spending Freeze

\$ 326,831 \$ 147,754 \$1,000,000 <u>\$2,807,902</u> \$4,282,487

#### Managing the \$4.3 Million Budget Gap

- Spending Freeze Temporary hold on non critical facility projects, supplies, etc.
- Maximize use of SEMI Funding
- Increased use of E-rate funding
- Using Gov Deals for selling obsolete equipment
- Using co-op purchasing agreements to maximize buying power.
- Using shared service agreements to maximize buying power.

#### 2018-19 Preliminary Proposed Budget

|              | Projected   | Final (Preliminary) | Diff      |
|--------------|-------------|---------------------|-----------|
| Revenues     | 133,070,235 | 137,352,722         | 4,282,487 |
| Expenditures | 137,352,722 | 137,352,722         | 0         |
|              | -4,282,487  | 0                   |           |

#### **Estimated Tax Impact**

| Tax Levy CAP                          | \$118,070,306 |
|---------------------------------------|---------------|
| Operating Budget Tax<br>Impact (est.) | 2.00%         |
| Debt Service                          | *\$3,701,848  |
| Local Tax                             | \$121,772,154 |
| Operating & Debt Tax<br>Impact (est.) | 1.87%         |
| Banked Cap & Adj                      | \$474,585     |
| Local Tax                             | \$122,246,739 |
| Tax Impact (est.)                     | 2.3%          |

\*Debt Service minus Debt Service Aid (\$371,427)

## Estimated House Hold Tax Impact

|      | Maplewood                              |       |       |
|------|----------------------------------------|-------|-------|
| 2017 | Average assessed value of \$396,992 at | 1.76= | 6,989 |
| 2018 | Average assessed value of \$396,992 at | 1.83= | 7,260 |
|      | Est. avg. per house hold increase      |       | \$271 |

|      | South Orange                           |        |       |
|------|----------------------------------------|--------|-------|
| 2017 | Average assessed value of \$459,258 at | 1.75 = | 8,047 |
| 2018 | Average assessed value of \$459,258 at | 1.78=  | 8,163 |
|      | Est. avg. per house hold increase      |        | \$116 |

Based on 2017 Property Assessment Data

# 2018-2019 Appropriations

Appropriations are aligned with district goals

- Staffing remains level
- Data Warehouse / Multiple Measures
- Online Registration
- Professional Development in Restorative Practices

# 2018-2019 Appropriations

Appropriations are aligned with district goals

STEM Re-alignment

- Curriculum development
- Technology resources
- Professional development
- Program enhancements
- Text books
- Summer school / in school

# 2018-2019 Appropriations

Appropriations are aligned with district goals

- \$115,000 Curriculum development
- \$269,000 Tech resources / Data Warehouse
- \$190,000 PD for STEM & Restorative Practices
- \$380,000 Prg Enhancements/Text books
- \$280,000 Summer school / in school
- \$20,000 Gifted and Talented

# Next Steps

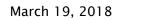


#### **Tentative Budget Calendar**

| ▶ Jan 22        | BOE meeting: First Budget Presentation (Revenue)                              |
|-----------------|-------------------------------------------------------------------------------|
| Feb 3           | Budget Workshop (Revenue)                                                     |
| ► Feb 20        | BOE meeting: Budget Discussion                                                |
| Mar 7           | Budget workshop - Cancelled                                                   |
| ▶ <u>Mar 10</u> | Budget Workshop                                                               |
| • Mar 13        | Governor's State Budget Message                                               |
| Mar 15 (est.)   | State Aid Notices                                                             |
| ▶ Mar 19        | BOE: meeting: Budget Discussion                                               |
| Mar 26          | BOE: Approve Preliminary Budget                                               |
| • Mar 29        | BOE meeting - Last day to submit 2018-19 Budget to County                     |
| • Apr 30        | Special meeting - Public Hearing on Budget /action to levy 2018-19 school tax |

# FAQ





Why does the pie chart show the district budgeted 0% for capital expenditures?

- The is a rounding error. Capital funds are allocated to purchase new school vehicles
- The district is looking to bond to improve district facilities.

# What is the rationale for out of district placements?

- Specific students needs must be met.
- Placements are selected to match student needs.

# What is the rationale for out of state placements?

 These are unilateral placements supported by court decisions

## Why are students placed in "nonapproved" out of district schools?

- State pre-approves schools
- ▶ 6A:14-6.5, 18A:46-14
- Naples case
- Students sent to non-approved schools are approved by the state before placement

# What proactive action is the district taking to address out of district placements?

- Began addressing this by adding staff to improve programs and services.
- Strengthened social emotional programs which resulted in students returning to the district.
- Working on strengthening intervention and support services.
- Plan on providing professional development to improve quality of programs and services.
- Positioning the district for a data driven approach toward instruction.

# Audit Report

|   | <ul> <li>Reserve for Excess Surplus</li> <li>16-17 Included as tax relief for 2018-1</li> </ul>                        | 2,389,338        |
|---|------------------------------------------------------------------------------------------------------------------------|------------------|
| • | <ul> <li>Reserve for Excess Surplus</li> <li>Included in current budget</li> <li>15-16 tax relief for 17-18</li> </ul> | \$<br>2,389,338  |
| • | <ul> <li>Capital Reserve</li> <li>Can only be used for capital projects</li> </ul>                                     | \$<br>1,845,184  |
| • | <ul> <li>Maintenance Reserve</li> <li>Can only be used for maintenance</li> </ul>                                      | \$<br>1,000,000  |
| • | <ul> <li>Year end Encumbrances</li> <li>Goods/services order before 7/1/17</li> </ul>                                  | \$<br>1,905,619  |
|   | <ul> <li>Unassigned Fund Balance</li> <li>Required emergency fund</li> </ul>                                           | \$<br>2,943,701  |
| • | Fund Balance                                                                                                           | \$<br>12,473,181 |